HCA Overview

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Today's topics

- Agency Introduction

- Budget

- PEBB Program

- Medicaid Program

- Healthier Washington

  - Paying for value

  - Accountable Communities of Health

  - Medicaid transformation

  - Ensuring clinical quality

VISION

A *healthier* Washington.

MISSION

Provide high quality *health care* through innovative health policies and purchasing strategies.

VALUES

People First
Innovation
Respect
Public Service
Collaboration
Service Excellence
Leadership
Stewardship
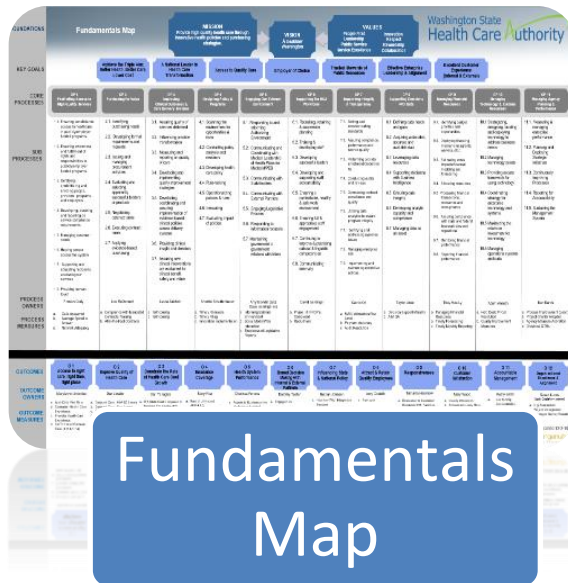
Washington State
Health Care Authority

Serving our Customers

HCA Total Calls by Month
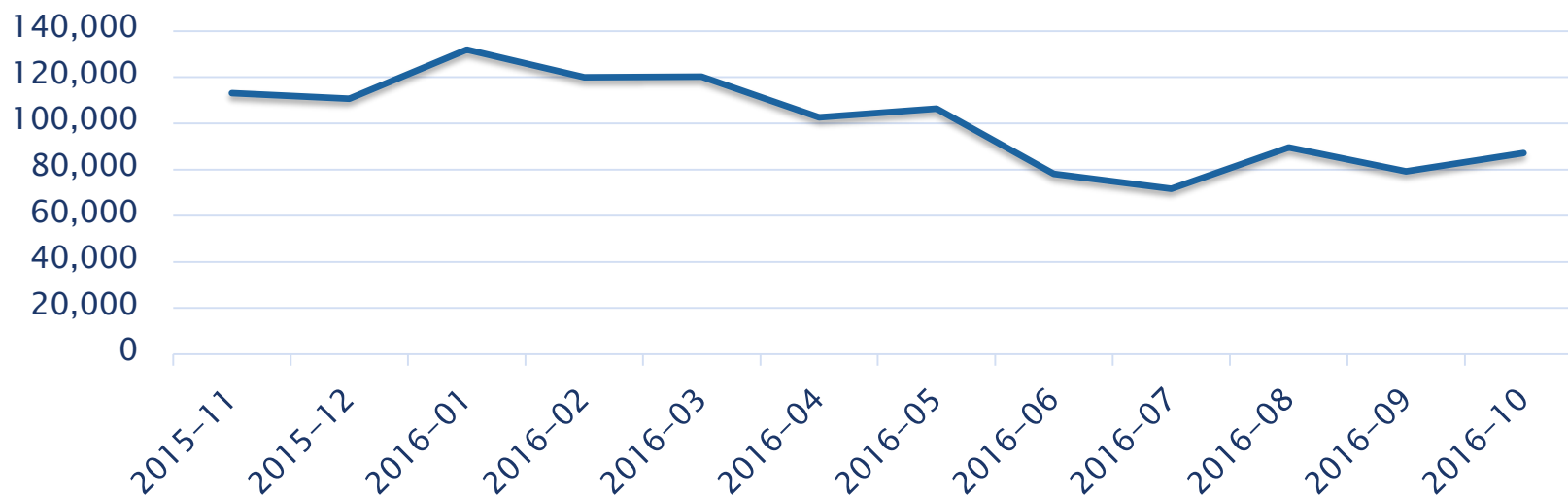
12 month total = 1.2 million

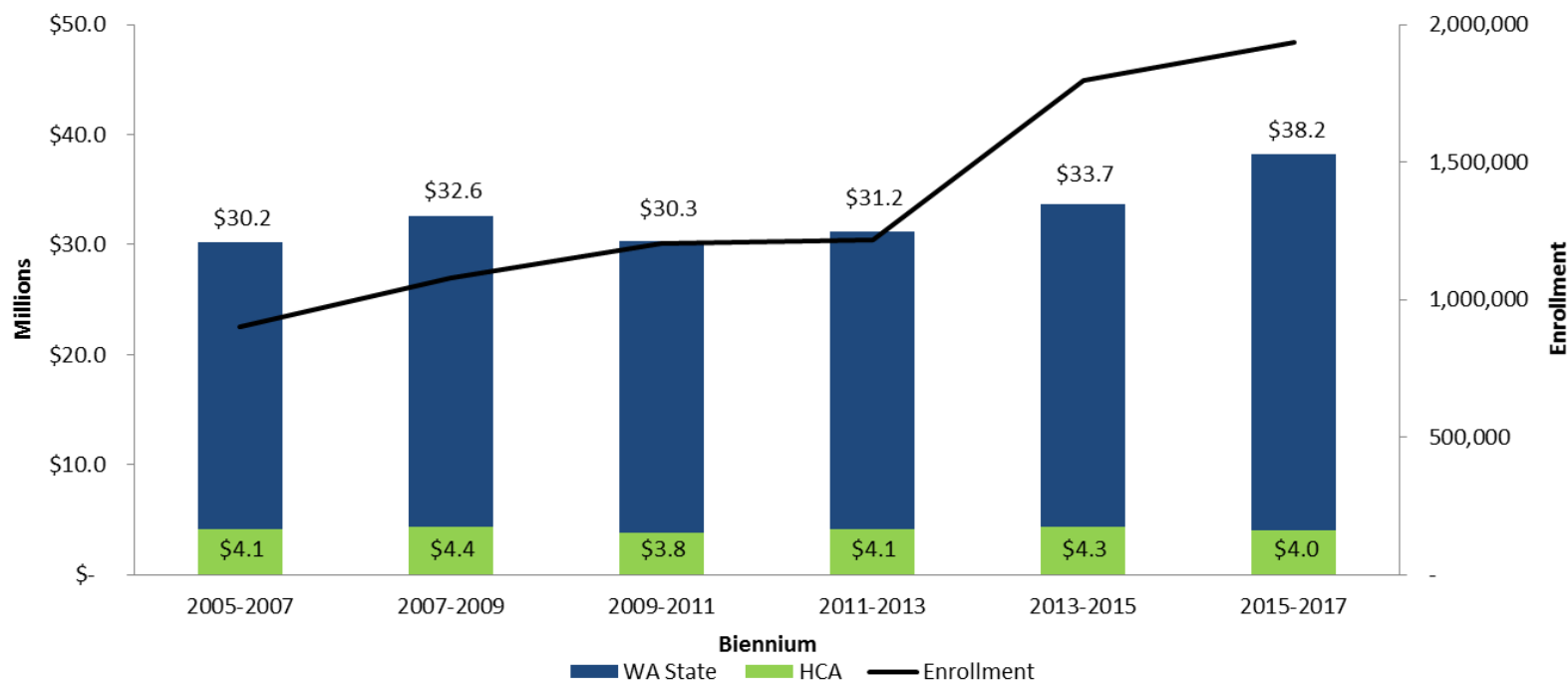# Accountability

Fundamentals Map
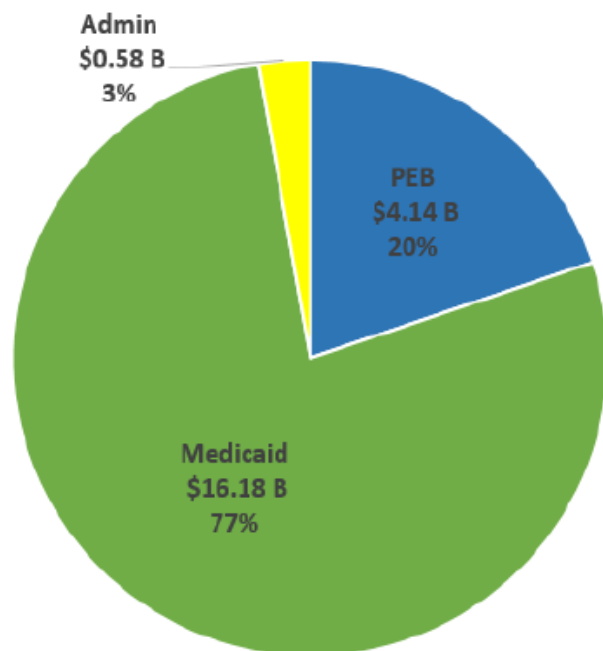
Scorecards HCA/Divisions
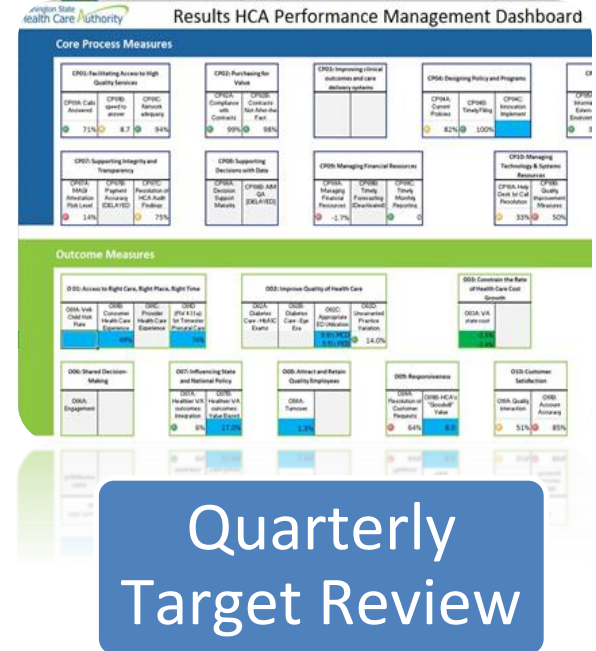
Quarterly Target Review

Medicaid budget and enrollment (05-17)

HCA's GFS Budget vs. Total GFS Budget Over Medicaid Enrollment

Agency Overview

Only 3% of HCA's budget supports agency administration.

Admin
$0.58 B
3%

PEB
$4.14 B
20%

Medicaid
$16.18 B
77%

2015-17 Biennium

Administration	**$ 0.58 billion**	**3%**
PEB	$ 4.14 billion	20%
Medicaid	$ 16.18 billion	77%
Total Budget	**$20.90 billion**	**100%**
Total FTEs	**1,178**	

Sources: Agency Financial Reporting System (AFRS) Allotments
October 2016 Forecast

Public Employee Benefits (PEB)

The majority of HCA's PEB budget is for client benefits.

Admin
$0.16 B
4%
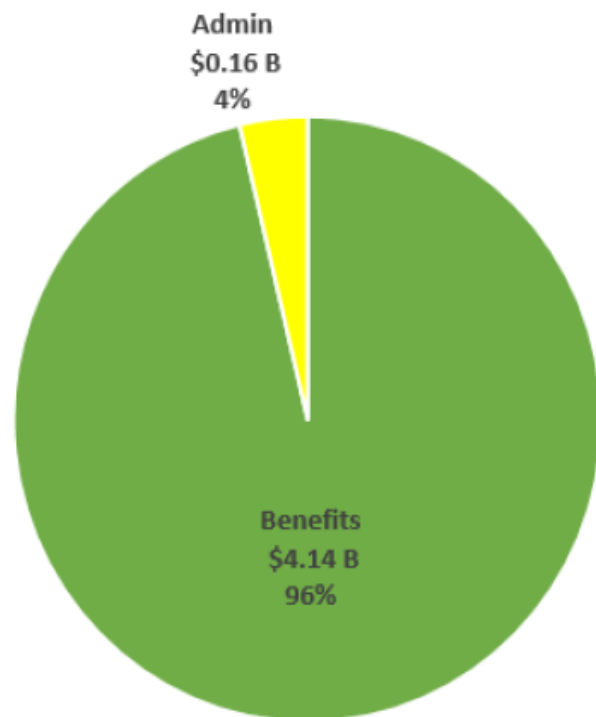
Benefits
$4.14 B
96%

2015-17 Biennium

Benefits	$ 4.14 billion	96%
Administration	$ 0.16 billion	4%
Total PEB budget	$ 4.30 billion	100%

Sources: Agency Financial Reporting System (AFRS) Allotments
October 2016 Forecast
Fund 721 for Benefits

Medicaid

The majority of HCA's Medicaid budget is for client services funded through federal Medicaid and Children's Health Insurance Program grants.

Admin
$0.42 B
2%

HBE
$0.11 B
1%
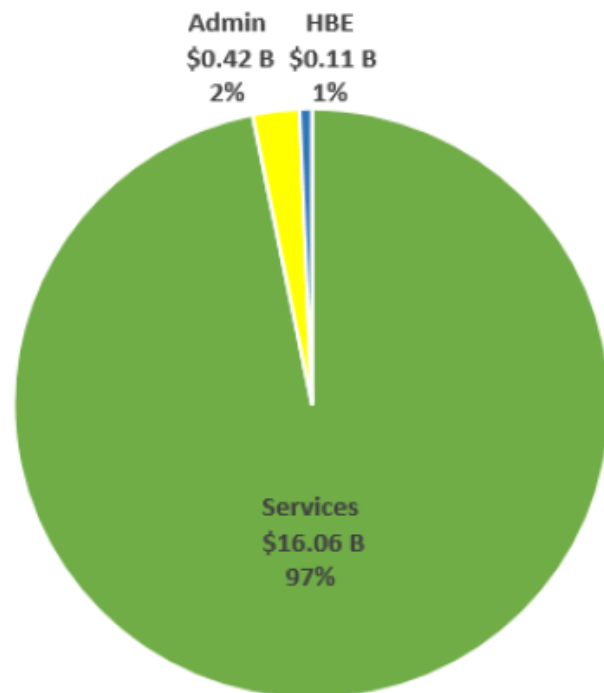
Services
$16.06 B
97%

2015-17 Biennium

Services	**$16.06 billion**	**97%**
Administration	$ 0.42 billion	2%
HBE	$ 0.11 billion	1%
Total Medicaid budget	**$16.59 billion**	**100%**

Sources: Agency Financial Reporting System (AFRS) Allotments
October 2016 Forecast

Medicaid Clients Served

An average of 1.9 million clients are served per month in FY 2017.

Category	Clients
Title 19 Limited	18,510
State Only	22,029
MN & Duals	41,927
SCHIP	44,112
Aged & Disabled	217,821
Expansion	612,189
Family	927,683
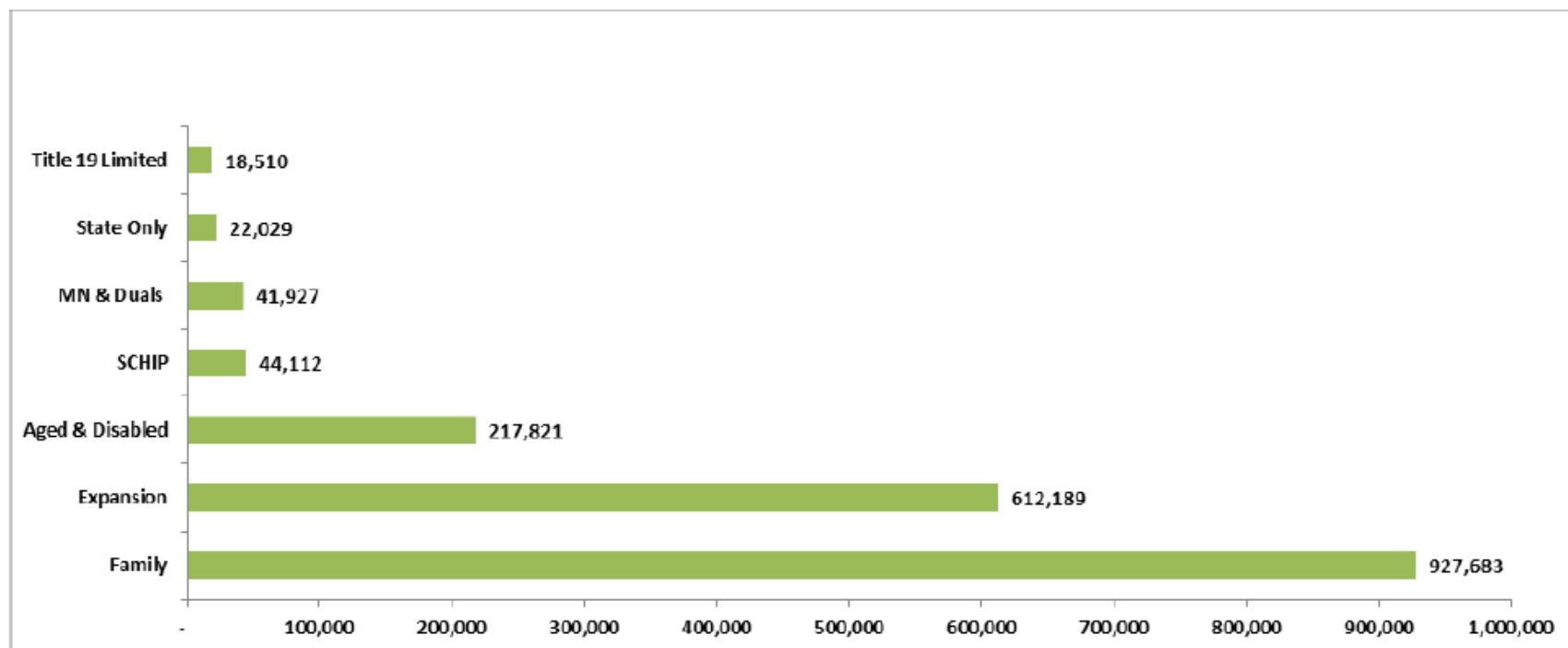
Source: October 2016 Forecast
Note: Presumptive SSI clients are included in Expansion

Public Employees Benefits Board (PEBB) Program

Washington State Health Care Authority

Total Members Served
367,143
Avg. Age: 46

Dec. 2016 Enrollment

Active and Self-pay Members
267,889
Avg. Age: 36

- *State Agency: 121,423*
- *Higher Ed/CTC: 111,348*
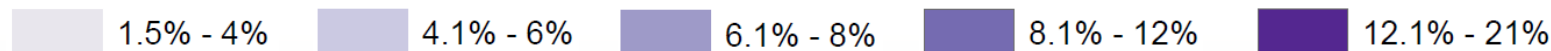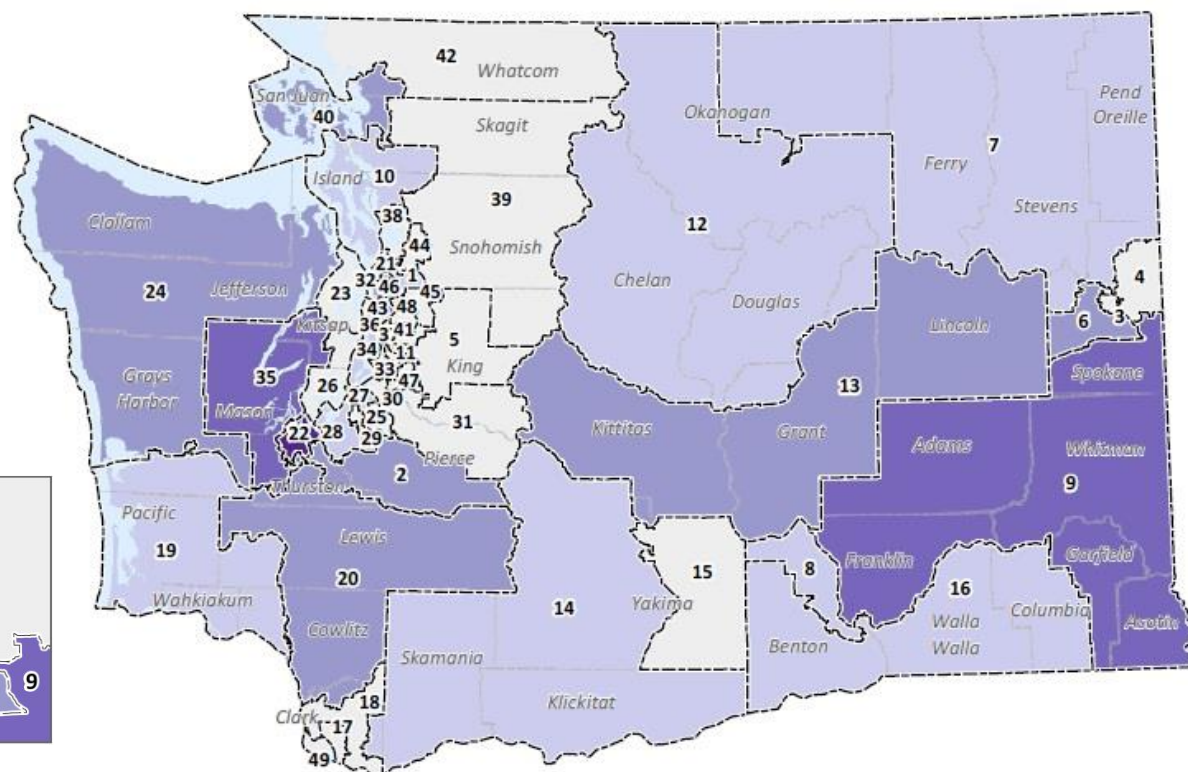- *Employer Groups/Poli.subs (includes some K-12): 34,128*
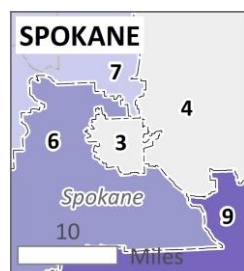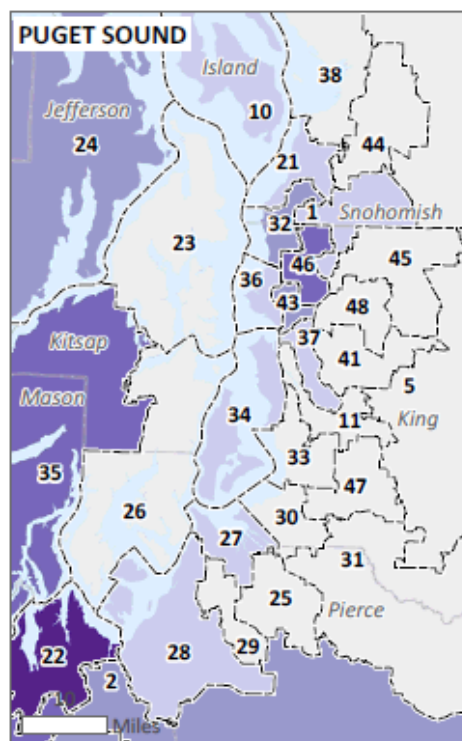- *Self-Pay: 990*

Retiree Members
99,254
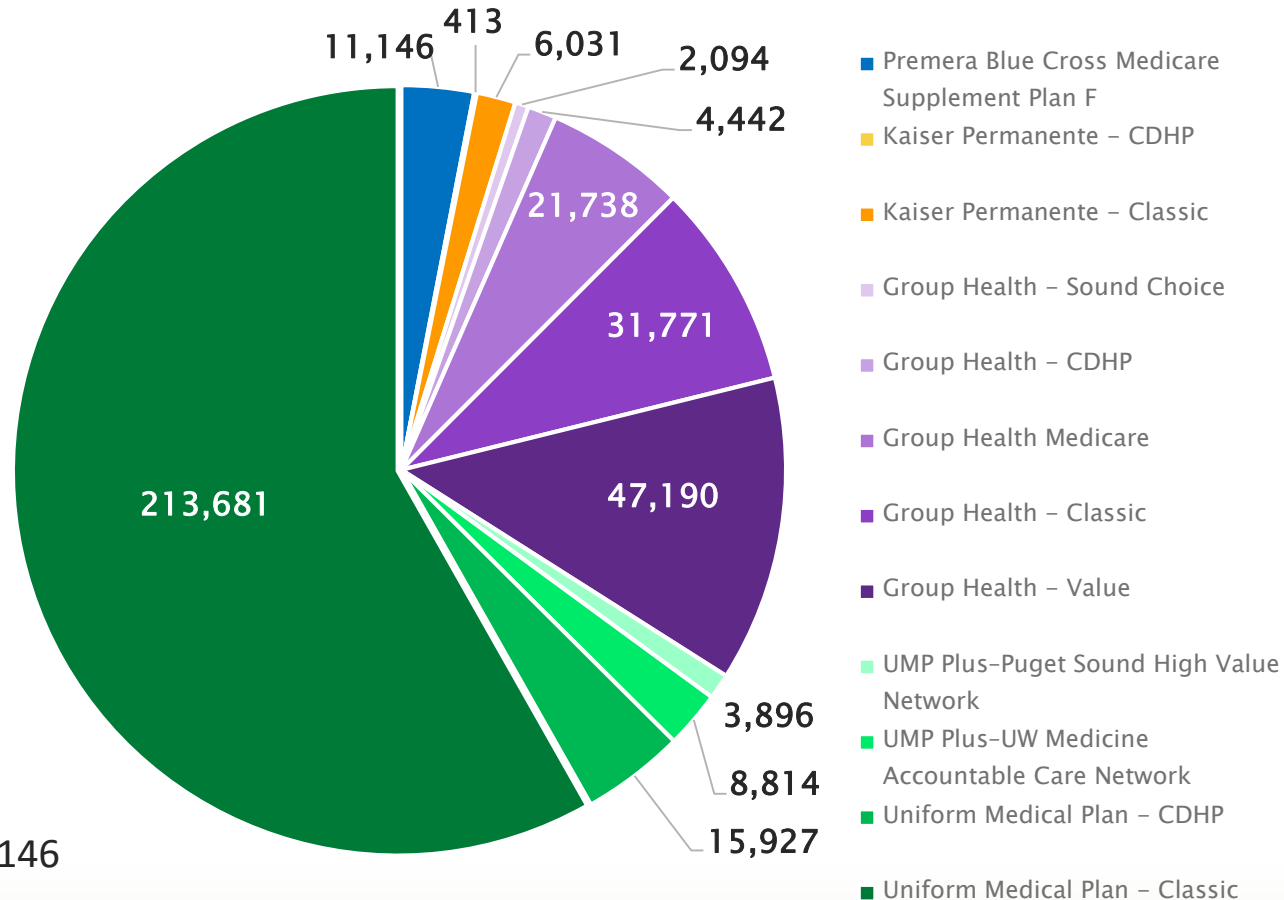*Avg. Age: 72*

- *State Agency, Higher Ed/CTC Employer Groups/Poli.subs: 56,097*
- *K-12: 43,157*

PEBB coverage by district

1.5% - 4% 4.1% - 6% 6.1% - 8% 8.1% - 12% 12.1% - 21%

PEBB Member medical plan enrollment

Dec. 2016 Total Enrollment
UMP: 242,318
Group Health: 107,235
Kaiser Permanente: 6,444
Premera Supplemental Plan F: 11,146

Legend:
- Premera Blue Cross Medicare Supplement Plan F
- Kaiser Permanente – CDHP
- Kaiser Permanente – Classic
- Group Health – Sound Choice
- Group Health – CDHP
- Group Health Medicare
- Group Health – Classic
- Group Health – Value
- UMP Plus–Puget Sound High Value Network
- UMP Plus–UW Medicine Accountable Care Network
- Uniform Medical Plan – CDHP
- Uniform Medical Plan – Classic

Pie chart values: 11,146; 413; 6,031; 2,094; 4,442; 21,738; 31,771; 47,190; 3,896; 8,814; 15,927; 213,681

Medicaid

Washington Apple Health

- Purchases health care for 1.9 million people

- Most – 1.55 million – receive care through five MCOs

- $8 billion annual spend

- Populations served include children, pregnant women, disabled adults, elderly persons, former foster care adults, and adults covered through Medicaid expansion
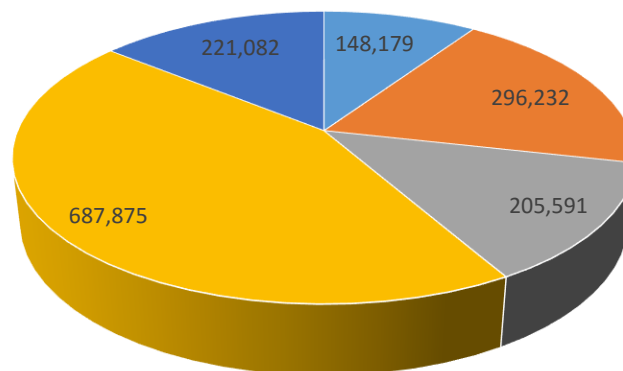
Washington's uninsured rate has dropped from **14%** to **5.8%**
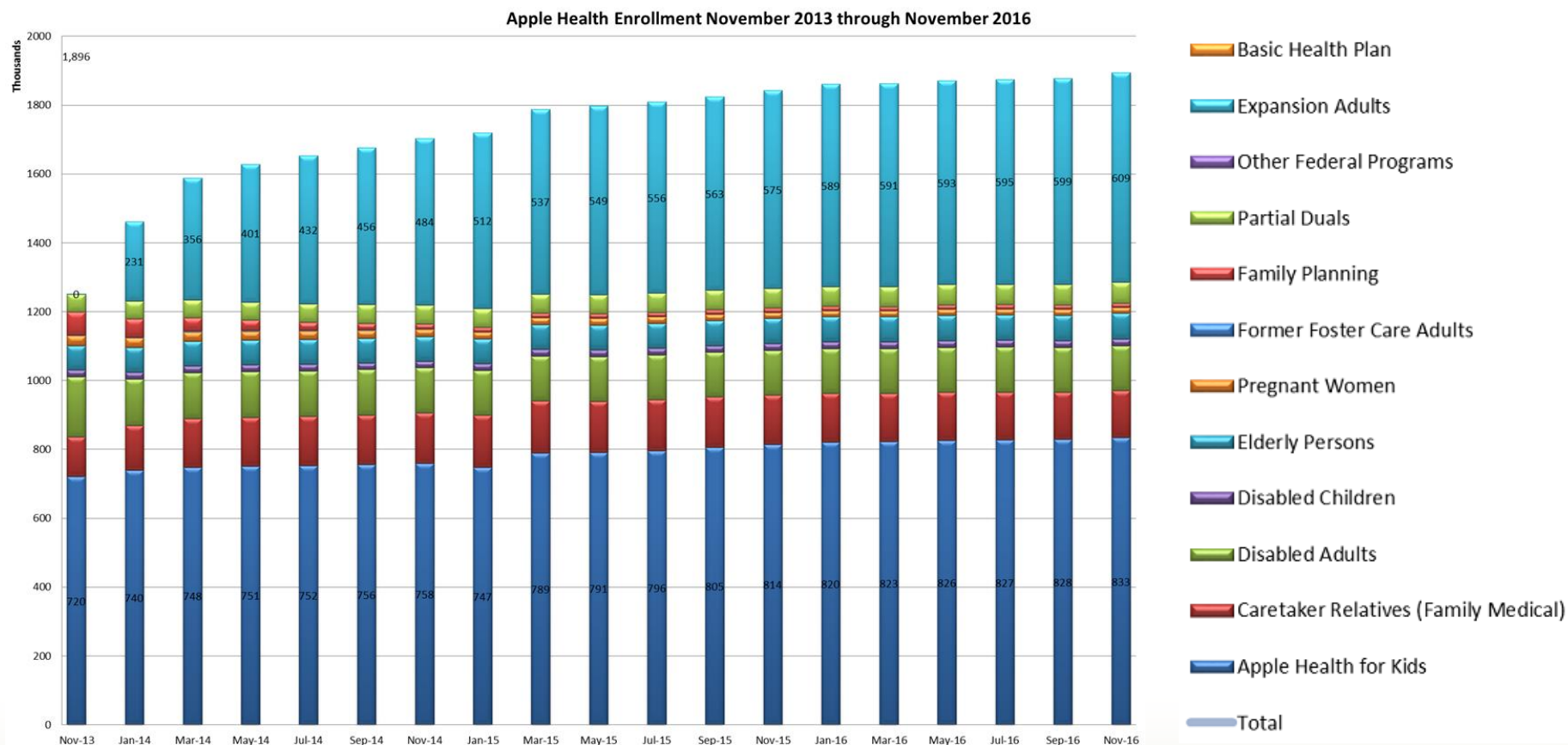
Apple Health Enrollment November 2013 through November 2016

Managed Care Enrollment

- Amerigroup Washington Inc
- Coordinated Care of Washington
- United Health Care Community Plan
- Community Health Plan of Washington
- Molina Healthcare of Washington Inc

Medicaid coverage by district

Legend: 9% - 15% | 16% - 22% | 23% - 30% | 31% - 37% | 38% - 48%
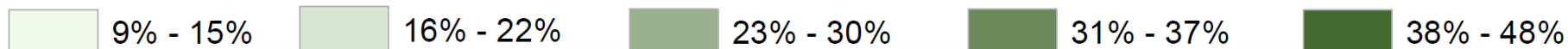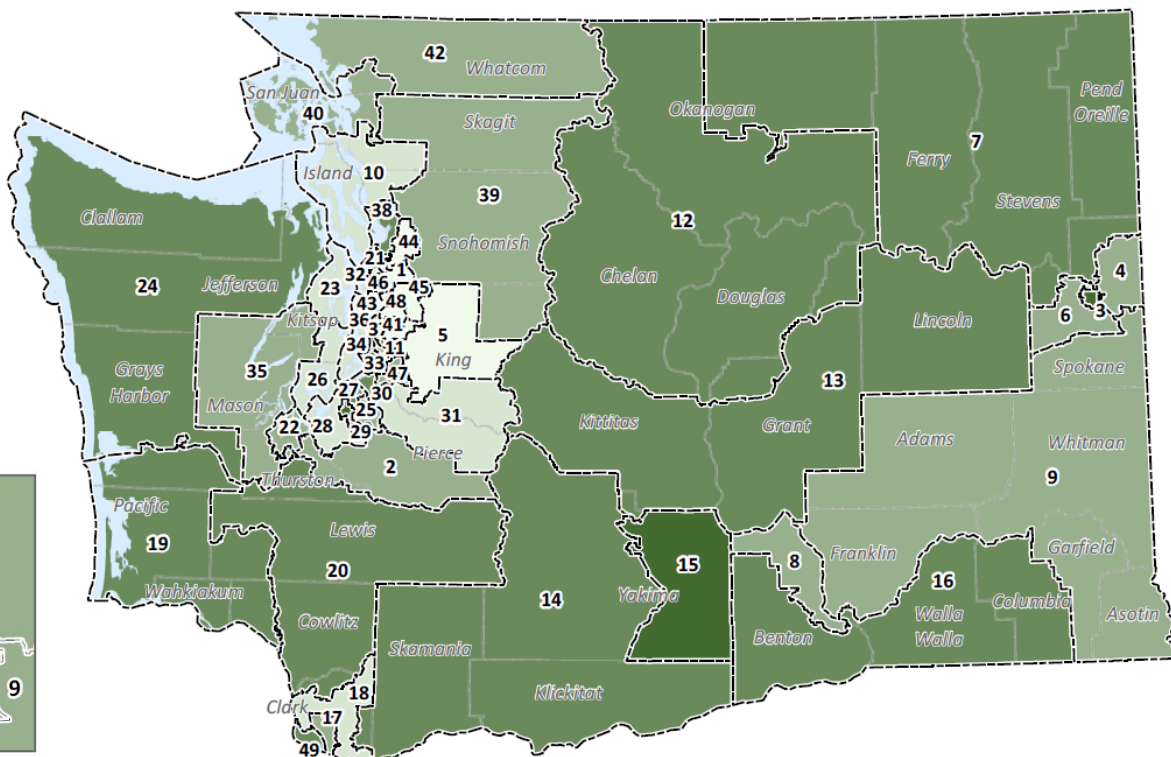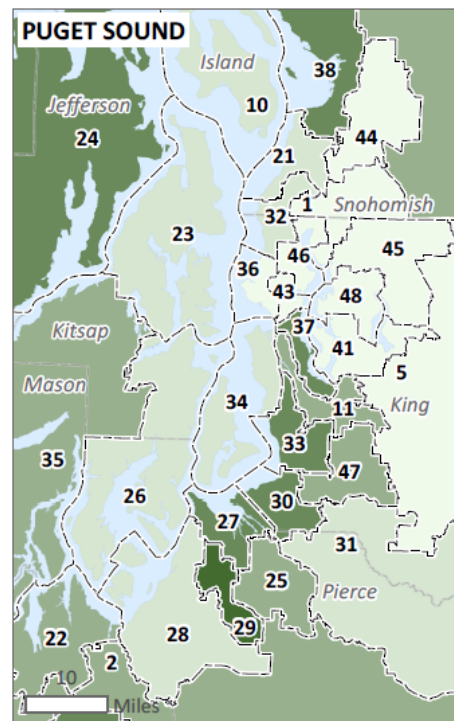
Legislative directives for transformation

- E2SHB 2572: Transforming the Health Care Delivery System

- 2SSB 6312: Fully Integrated Medicaid Managed Care

- SHB 1879: Integrated Medicaid Managed Care for Foster Children

- 2ESHB 2376 / Subsections 213 (1)(d-g): Appropriation for Medicaid Transformation Demonstration Waiver Initiatives

Healthier Washington

Focusing on whole–person health

Rewarding value over volume

Empowering local communities
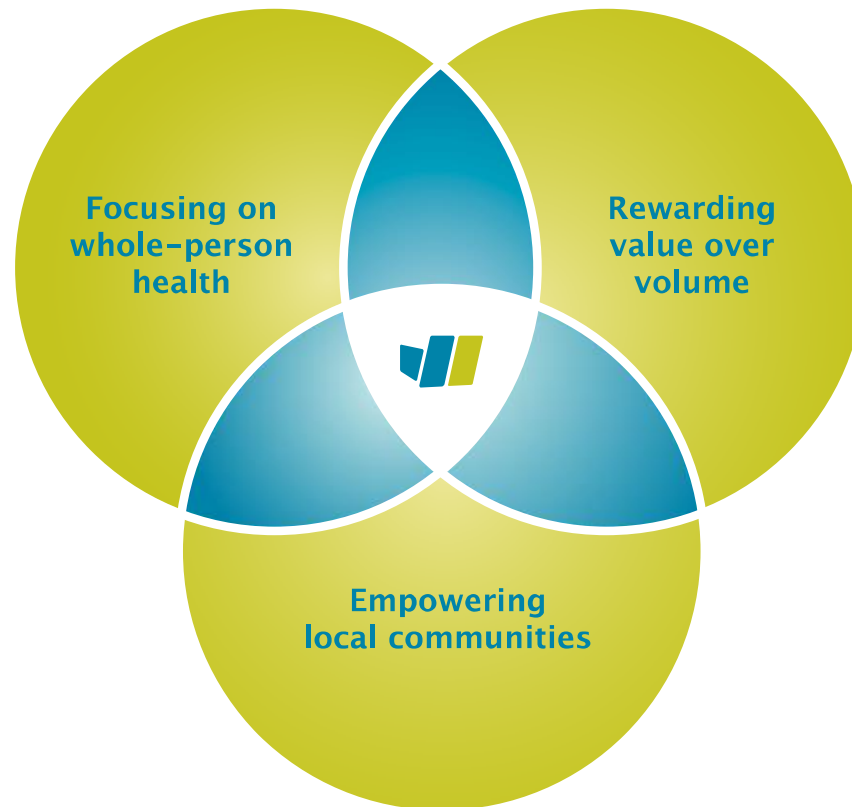
Ensuring care focuses on the whole person

Ongoing health care

Behavioral health supports/counseling

Intensive care/transplant

Housing – permanent, stable, safe

Employment

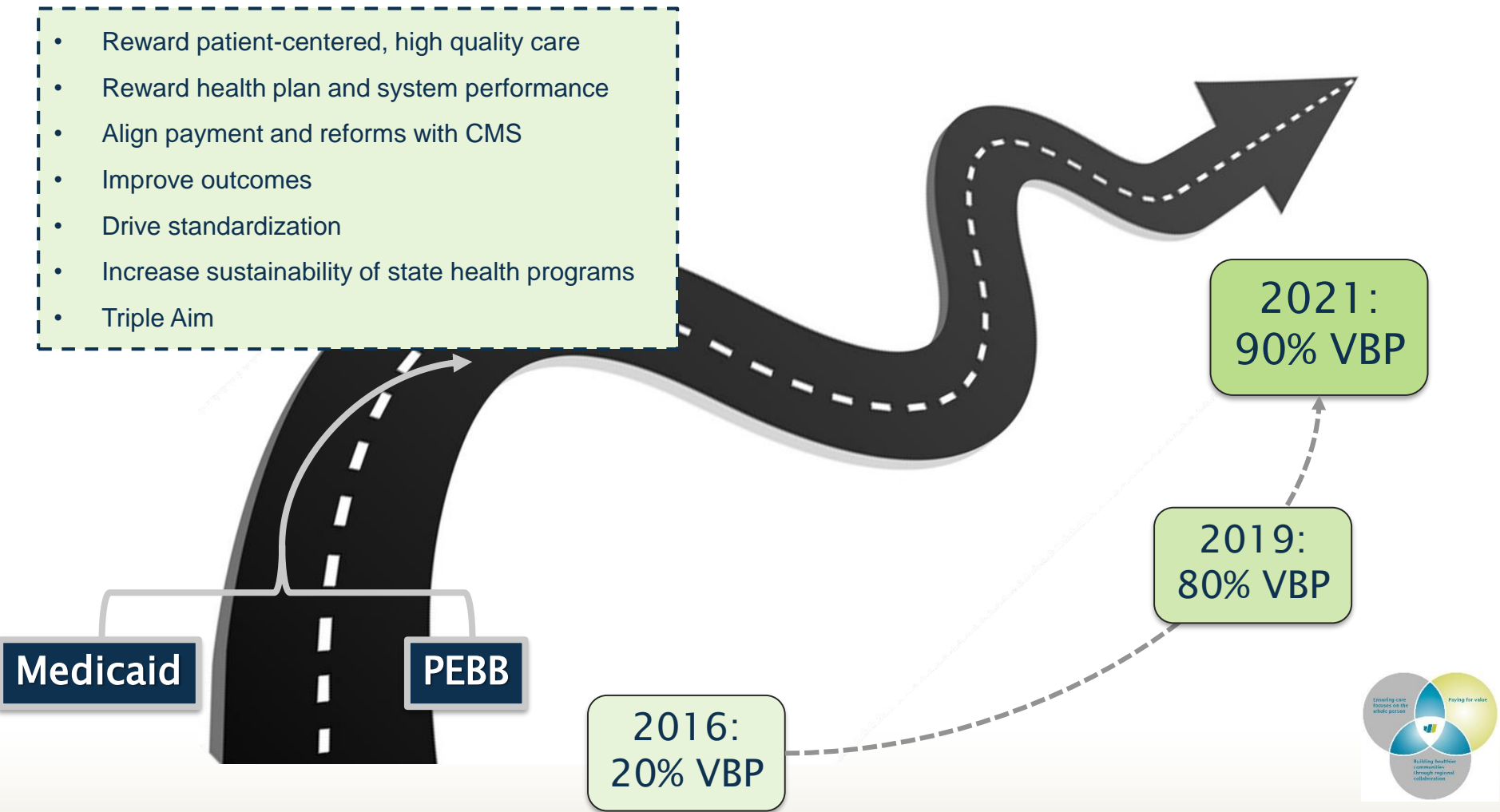Supports for other family members

Roadmap to a value-based system

- Reward patient-centered, high quality care
- Reward health plan and system performance
- Align payment and reforms with CMS
- Improve outcomes
- Drive standardization
- Increase sustainability of state health programs
- Triple Aim

Medicaid   PEBB

2021: 90% VBP

2019: 80% VBP

2016: 20% VBP

Building healthier communities through regional collaboration

Accountable Communities of Health:

- Local, community approach to improving health

- Based on identified needs

- Focused and coordinated across sectors

ACH Regions Map

Medicaid Transformation Demonstration

- Five-year demonstration of innovative strategies to improve health outcomes and use resources wisely

- Authorizes up to $1.5 billion in federal investments with no further/ongoing GF-S

- Three initiatives:

  1. Transformation through Accountable Communities of Health

  2. Long-term Services and Supports

  3. Foundational Community Supports for Housing and Employment

Timeline

Pre-Implementation Activities for the Medicaid Transformation Demonstration
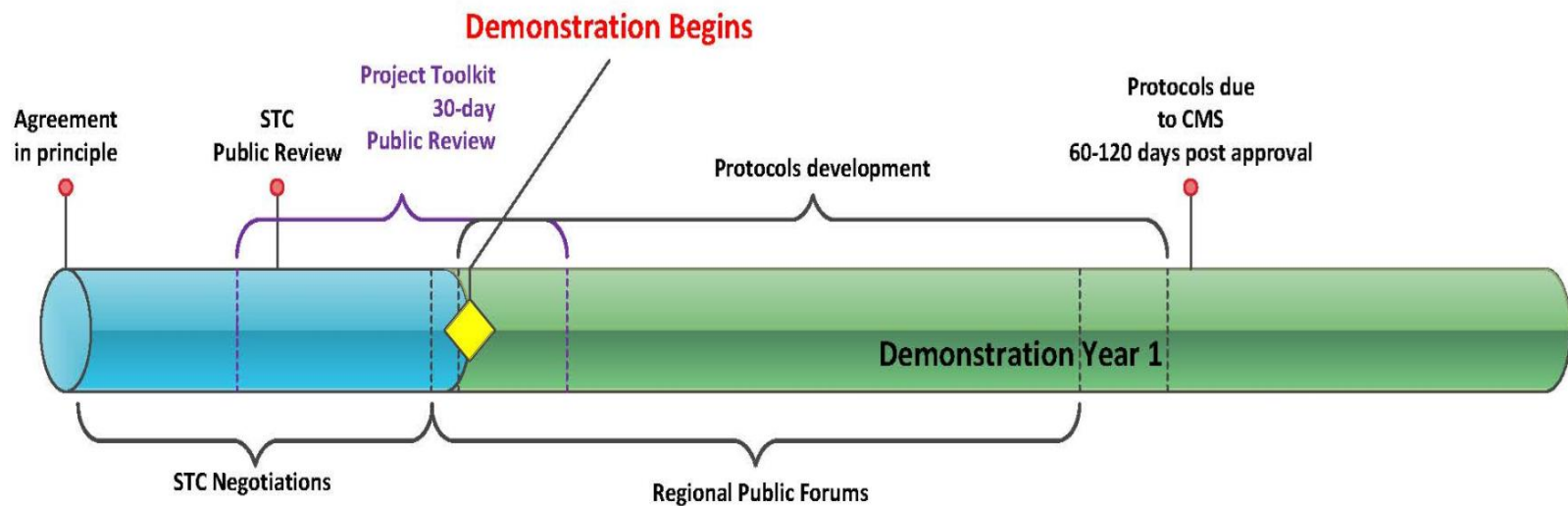
Demonstration public forums

Purpose: Inform and invite dialogue with the public in each of the nine ACH regions

Proposed Schedule

- January 30, Kingston
- February 1, Olympia
- February 8, Tacoma
- February 22, Seattle
- February 25, Vancouver

- March 1, Mt. Vernon
- March 11, Tri Cities
- March 12, Spokane
- Week of March 13, Wenatchee

Ensuring clinical quality

Measuring quality: The Common Measure Set

What do the measures focus on?

Access to primary care
Are children and adults visiting a primary care doctor at least once per year?

Prevention
Are patients getting recommended health screenings and immunizations they need to help them stay well?

Acute care
Are hospitals doing what they can to promote patient safety and the best outcomes for patients?

Chronic care
Are patients with chronic conditions getting care from their doctor that is recommended to help them manage their health?

Driving care transformation

- Vision: Create a healthier Washington by moving the delivery system to a single, measureable standard of evidence-informed, high-quality care.

- Recent areas of focus:
  - Managing the UMP+ contracts
  - The Dr. Robert Bree Collaborative
  - Shared decision-making (certification of patient decision aids)
  - Center of Excellence for PEBB Program
  - Pharmacy Summits

Emerging Care Delivery Issues

- Responding to the opioid use crisis

- Ensuring timely access to services

- Specialty drugs cost and utilization

Questions?

More Information:

http://hca.wa.gov

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